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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

NIC 00729/91
31 July 1991

MEMORANDUM FOR: See Distribution

FROM: [REDACTED]

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Executive Secretary, DDCI Study Group on Improving
Intelligence Support to Military Operations

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SUBJECT: Minutes of the Study Group Meeting, 29 July 1991

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1. At DDCI direction, a senior Study Group has been established to examine methods of improving intelligence support to military operations. This Group held its initial meeting at IC Staff Headquarters on 29 July 1989. Danny Childs and Charlie Allen co-chaired this meeting, and representatives from NSA, CIA, DIA, JCS/J2 and J3, INR, NPIC, OSD/C3I, and the IC Staff were present. [REDACTED]

2. Danny Childs opened the session by distributing a draft Terms of Reference and noting that much of the basic work that the study effort will draw from already exists in the form of the Gulf War after action reports compiled by Intelligence Community agencies. He noted that this study effort must be carried out while this information is fresh at hand and that the Study Group would perhaps be best advised to concentrate on actions that can be implemented in the relatively near term. Efforts on longer term fixes might be limited to the identification of issues. [REDACTED]

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3. All representatives were then polled for their initial comments on the study effort and their particular interests and concerns.

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4. The co-chairmen are generally favorably disposed to the proposals to expand membership to include the military services and intend to pursue this matter. 25X1

5. All representatives were tasked to forward their organization's after action reports to the Study Group's Executive Secretary, along with summaries highlighting major problems and proposed solutions. Arrangements are being made for members of the Executive Staff to pick up as many of these reports as possible from locations in the Pentagon on 5 August. This documentation will be used to develop a baseline strawman for distribution to all Study Group members by 12 August. Labor Day has been set as a target completion date for this study effort. 25X1

6. The next meeting of the Study Group is scheduled for 15 August at 1430 at the 25X1

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3

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